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To whom it may concern:

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Casio Announces Disposal of Treasury Shares as Restricted Stock Compensation

Casio Computer Co., Ltd. announced today that the Company's Board of Directors resolved today to dispose of treasury shares as restricted stock compensation (the "disposal of treasury shares"), as follows.

1. Outline of the Disposal

(1) Disposal date	July 24, 2026
(2) Class and number of shares to be disposed	Common stock of the Company: 47,600 shares
(3) Disposal price	1,933.5 yen per share
(4) Total value of shares to be disposed	92,034,593 yen
(5) Intended allottees	Directors of the Company* 3 allottees: 24,063 shares Executive officers of the Company 11 allottees: 22,142 shares Employees of the Company 3 allottees: 1,395 shares *Excluding Audit & Supervisory Committee members and outside directors.

2. Purpose and Reason for the Disposal

With the aim of providing the Company's directors (excluding Audit & Supervisory Committee members and outside directors; the "eligible directors") and the Company's executive officers with an incentive for improving business results and for continuously increasing the Company's corporate value as well as reinforcing the sense of value-sharing with shareholders, the Company's Board of Directors resolved at its May 14, 2019 meeting to introduce a stock compensation plan that would deliver restricted stock to eligible directors (the "plan"). In addition, a resolution was passed at the 63rd General Meeting of Shareholders held on June 27, 2019 to set the total amount of the monetary compensation claims to be paid to the eligible directors as compensation, etc., related to restricted stock under the plan at no more than 100 million yen a year and to limit the total number of shares to be allotted to the eligible directors as restricted stock each fiscal year to no

more than 80,000 shares.

The Company's Board of Directors resolved today to pay monetary compensation claims totaling 92,034,593 yen to the 3 eligible directors and 11 executive officers and 3 employees (collectively, the "eligible allottees" with the eligible directors and executive officers referred to as the "eligible allottees I" and the employees referred to as the "eligible allottees II") who are the intended allottees, as restricted stock compensation for the period from the Company's 70th Ordinary General Meeting of Shareholders to the Company's 71st Ordinary General Meeting of Shareholders to be held in June 2027 for the eligible directors and executive officers and for the period from July 1, 2026 to March 31, 2027 for the Company's employees, and to allot 47,600 shares of the Company's common stock as designated restricted stock for the eligible allottees, who in turn will contribute all of said monetary compensation claims as in-kind contribution. In addition, the said monetary compensation claims will be paid conditional upon the conclusion of a restricted stock allotment agreement between each eligible allottee and the Company, the content of which, in summary, will include the following ("Allotment Agreement").

Under the plan, there are two types of restricted stock, consisting of "restricted stock I" to be allotted to the eligible allottees I and "restricted stock II" to be allotted to the eligible allottees II.

3. Summary of the Allotment Agreement

(a) Transfer restriction period

The eligible allottees may not transfer to a third party, establish a security interest in, or otherwise dispose of ("transfer restrictions") the restricted stock I (the "allotted shares I") or the restricted stock II (the "allotted shares II") allotted to the eligible allottee during the transfer restriction periods defined below.

i. Restricted stock I

The period from July 24, 2026 until the date when the eligible allottee I retires or resigns as a director of the Company or from another position specified by the Company's Board of Directors (or, if the date on which the semi-annual report of the Company for the fiscal year in which the date of share allotment falls is submitted is later than that date, then that later date) (the "transfer restriction period I").

ii. Restricted stock II

July 24, 2026 to July 23, 2029 (the "transfer restriction period II").

(b) Lifting of transfer restrictions

i. Restricted stock I

Provided that an eligible allottee I continues to hold the position of director of the Company or another position specified by the Company's Board of Directors until immediately before the expiration of the transfer restriction period I (the point in time at which transfer restriction period I expires is hereinafter referred to as the "time of expiration of the transfer restriction period I"), the Company will lift the transfer restrictions on all the allotted shares I owned by the eligible allottee I upon the time of expiration of the transfer restriction period I. However, in the event that an eligible allottee I retires or resigns from the position of director of the Company or from another position specified by the Company's Board of Directors before the expiration of the transfer restriction period I for death or a reason deemed justifiable by the Company's Board of Directors, the Company will lift the transfer restrictions immediately after such retirement or

resignation for the number of allotted shares, calculated by dividing the number of months from July 2026 to the month of the date on which the eligible allottee I resigns or retires from the position of director of the Company or from another position specified by the Board of Directors by 12 (if this number exceeds 1, it shall be set to 1) and multiplying this number by the number of allotted shares I owned by the eligible allottee I at the time of their retirement or resignation (however, if the calculation results in a fraction less than 1 share, such fraction shall be rounded down).

ii. Restricted stock II

Provided that an eligible allottee II continues to hold the position of director, executive officer, or employee of the Company or any of its subsidiaries (the "Group") until immediately before the expiration of the transfer restriction period II ("time of expiration of the transfer restriction period II"), the Company will lift the transfer restrictions on all the allotted shares II owned by the eligible allottee II upon the time of expiration of the transfer restriction period II. However, in the event that an eligible allottee II retires or resigns from the position of director, executive officer or employee of the Group before the expiration of the transfer restriction period II for death or a reason deemed justifiable by the Company's Board of Directors, the Company will lift the transfer restrictions immediately after such retirement or resignation for the number of allotted shares, calculated by dividing the number of months from July 2026 to the month of the date on which the eligible allottee II resigns or retires from the position of director, executive officer or employee of the Group by 9 (if this number exceeds 1, it shall be set to 1) and multiplying this number by the number of allotted shares II owned by the eligible allottee II at the time of their retirement or resignation (however, if the calculation results in a fraction less than 1 share, such fraction shall be rounded down).

(c) Acquisition of restricted stock without consideration

i. Restricted stock I

In the event that an eligible allottee I retires or resigns from the position of director of the Company or from another position specified by the Company's Board of Directors before the day prior to the date of the Company's first Ordinary General Meeting of Shareholders following the commencement date of the transfer restriction period I, the Company will automatically acquire the allotted shares I without consideration upon such retirement or resignation except in the case of a reason deemed justifiable by the Company's Board of Directors. In addition, if the transfer restrictions have not been lifted at the time of expiration of the transfer restriction period I in accordance with the provisions for lifting transfer restrictions in (b) above, the Company will automatically acquire allotted shares I without consideration immediately after the time of expiration of the transfer restriction period I.

ii. Restricted stock II

In the event that an eligible allottee II retires or resigns from the position of director, executive officer, or employee of the Company before the expiration of the transfer restriction period II, the Company will automatically acquire the allotted shares II without consideration upon such retirement or resignation except in the case of a reason deemed justifiable by the Company's Board of Directors. In addition, if the transfer restrictions have not been lifted at the time of expiration of the transfer restriction period II in accordance with the provisions for lifting transfer restrictions in (b) above, the Company will automatically acquire allotted shares II without consideration immediately after the time of expiration of the transfer restriction period II.

(d) Provisions regarding the management of shares

Each eligible allottee will complete the procedure to open an account at SMBC Nikko Securities

Inc. to register or record the allotted shares I and allotted shares II in the manner designated by the Company and will hold and maintain the allotted shares I and allotted shares II in the account during the period until the transfer restrictions are lifted.

(e) Treatment of organizational restructuring, etc.

i. Restricted stock I

In the event that the Company's General Meeting of Shareholders (or, in cases where approval at the Company's General Meeting of Shareholders is not required for the organizational restructuring, etc., a meeting of the Company's Board of Directors) approves a proposal regarding a merger agreement under which the Company will be the disappearing company, a share exchange agreement or share transfer plan under which the Company will be a wholly owned subsidiary, or other matters related to organizational restructuring, etc. (limited to any restructuring which has an effective date before the time of expiration of the transfer restriction period I), and the organizational restructuring results in the retirement or resignation of an eligible allottee I from the position of director of the Company or another position specified by the Company's Board of Directors during transfer restriction period I, the Company will, upon resolution of the Board of Directors, lift, immediately prior to the business day before the effective date of the organizational restructuring, the transfer restrictions on the number of allotted shares I, calculated by dividing the number of months from July 2026 to the month of the date the proposal is approved by 12 (if this number exceeds 1, it shall be set to 1) and multiplying this number by the number of allotted shares I owned by the eligible allottee I on the date the proposal is approved (however, if the calculation results in a fraction less than 1 share, such fraction shall be rounded down).

ii. Restricted stock II

In the event that the Company's General Meeting of Shareholders (or, in cases where approval at the Company's General Meeting of Shareholders is not required for the organizational restructuring, etc., a meeting of the Company's Board of Directors) approves a proposal regarding a merger agreement under which the Company will be the disappearing company, a share exchange agreement or share transfer plan under which the Company will be a wholly owned subsidiary, or other matters related to organizational restructuring, etc. (limited to any restructuring which has an effective date before the time of expiration of the transfer restriction period II) during transfer restriction period II, the Company will, upon resolution of the Board of Directors, lift, immediately prior to the business day before the effective date of the organizational restructuring, the transfer restrictions on the number of allotted shares II, calculated by dividing the number of months from July 2026 to the month of the date the proposal is approved by 9 (if this number exceeds 1, it shall be set to 1) and multiplying this number by the number of allotted shares II owned by the eligible allottee II on the date the proposal is approved (however, if the calculation results in a fraction less than 1 share, such fraction shall be rounded down).

4. Basis for Calculation and Specific Details of Paid-in Amount

The disposal price for the disposal of treasury shares has been set at 1,933.5 yen, which is the closing price of the Company's common stock on the Tokyo Stock Exchange on the business day (June 25, 2026) immediately before the date of the Board of Directors resolution, in order to set a price which eliminates any arbitrariness. This is the market price immediately before the date of the Board of Directors resolution, which the Company believes is reasonable and does not constitute a particularly advantageous price.