# **Consumer Segment**

Millions of yen

	2016/3	2017/3	2018/3
Net sales	300,956	272,804	268,905
Operating income	48,981	37,194	35,028

Net sales for FY2018 for the Consumer segment were 268.9 billion yen (down 1.4% YoY) and segment income was 35.0 billion yen (down 5.8% YoY). Time-pieces remained highly profitable on favorable sales of highly profitable products. Calculators secured profitability on favorable sales of scientific calculators overseas. Digital cameras resulted in increased losses on having recorded expenses incidental to our withdrawal from the compact digital camera market.

#### Timepiece Business

Net sales remained firm on the effect of marketing to promote the 35th anniversary of the G-SHOCK. The mid-priced G-STEEL performed particularly well year-round and drove growth for the entire business.

#### **Education Business**

Net sales of scientific calculators for students remained favorable thanks to new market development and initiatives to respond flexibly to changes in student classes and testing. For musical instruments, we established a base for improving profitability by implementing business structure reforms such as strengthening our in-house manufacturing structure, optimizing our product line, and developing new sound sources.

#### Digital Cameras Business

After careful review of future growth potential amid dramatic market shrinkage for the compact camera market, we decided to withdraw from this business. Coincidental to this decision, we recorded extraordinary losses.











## **TOPICS**

Timepiece Business

#### SHOCK THE WORLD Marketing for Global Fan Development

We launched SHOCK THE WORLD in New York in 2008 as a campaign to commemorate the 25th anniversary of G-SHOCK and promote the G-SHOCK brand image in cities around the world. This event series is unique for featuring product displays as well as development story presentations and performances by major performers from various fields such as art, fashion, sports, and music to convey the appeal of G-SHOCK and introduce the G-SHOCK world to users. These events serve a vital role in brand marketing and help create new value by promoting bidirectional communication through interaction with fans. Representing a unified effort between media, logistics, and manufacturing, through these activities we share the G-SHOCK perspective with fans around the world. We will achieve innovation in new markets and propose new value in emerging markets.





G-SHOCK 35th Anniversary World Prem in NY SHOCK THE WORLD

Education Business

### **Supporting Student Learning Through GAKUHAN**

Our initiatives in the education business include providing education support products and systems. Beyond simply providing products, we must also contribute to improving the learning potential of students.

To achieve this, it is vital that we be experts in the educational policies, styles, and content of each country, and conduct activities in partnership with educational institutions. Overseas, GAKUHAN is the name we use to refer to business activities in the educational field. We offer customized products and course proposals based on local curriculum and educational environments, and create strong networks with local education ministries, school affiliates, and teachers to promote business activities.

Through curriculum-specific textbook development, teacher training, various workshops, and other initiatives beyond one-off product sales, we are operating with a long-term perspective that promotes smooth use in classrooms and for tests. We also are strengthening partnerships with local related institutions to improve student mathematics skills. These grassroots activities do not produce immediate results but we are making solid progress, particularly in emerging economy markets.



Conducting a class using scientific calculators

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