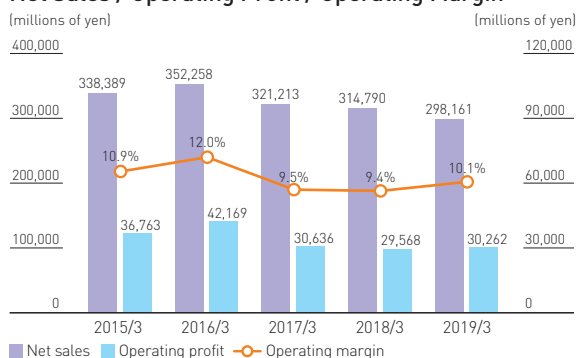


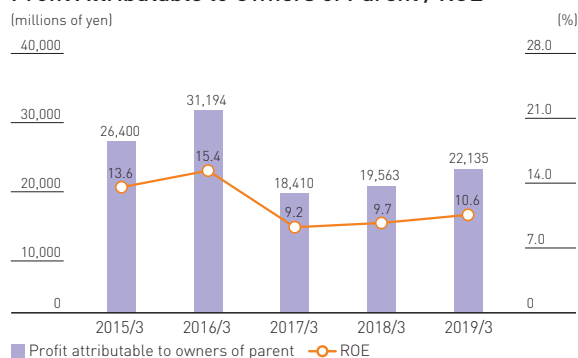
Financial & Nonfinancial Highlights

Financial Highlights

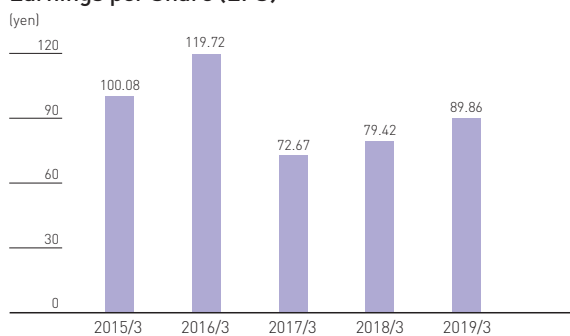
Net Sales / Operating Profit / Operating Margin



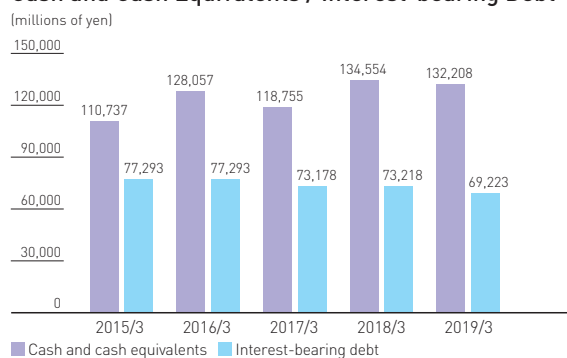
Profit Attributable to Owners of Parent / ROE



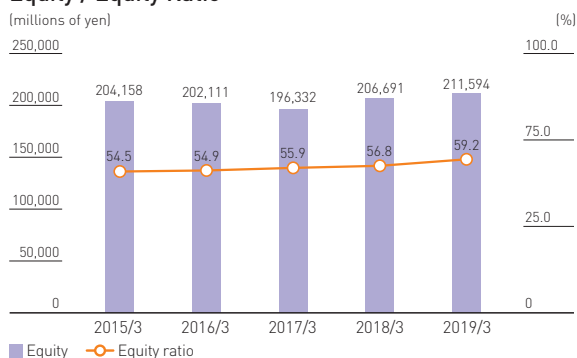
Earnings per Share (EPS)



Cash and Cash Equivalents / Interest-bearing Debt

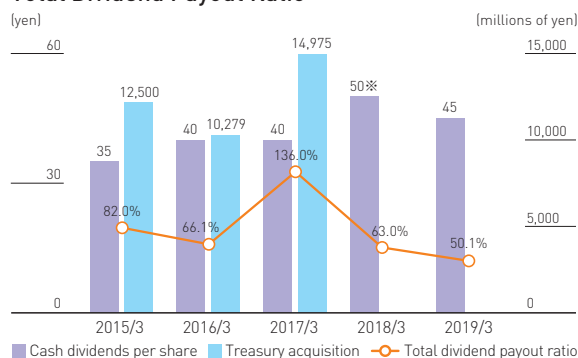


Equity / Equity Ratio



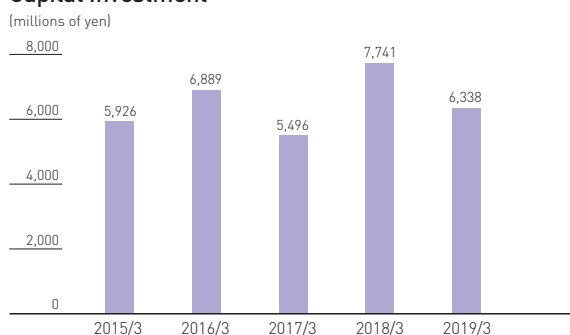
* As of FYE 3/2019, we apply the Partial Amendments to Accounting Standards for Tax Effect Accounting (ASBJ Statement No. 28, February 16, 2018). These accounting standards have been applied retroactively for figures prior to FYE 3/2018.

Cash Dividends per Share / Treasury Acquisition / Total Dividend Payout Ratio

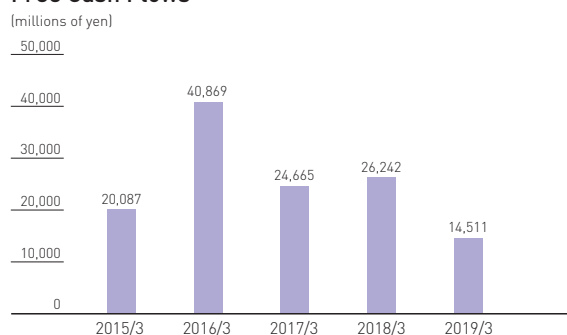


*The per share amount of 50 yen for FYE 3/2018 includes a 60th anniversary commemorative dividend of 10 yen.

Capital Investment

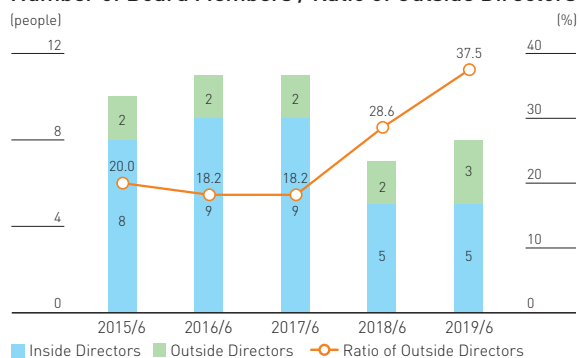


Free Cash Flows



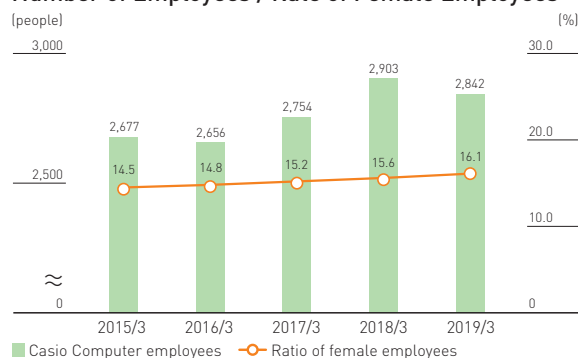
Nonfinancial Highlights

Number of Board Members / Ratio of Outside Directors

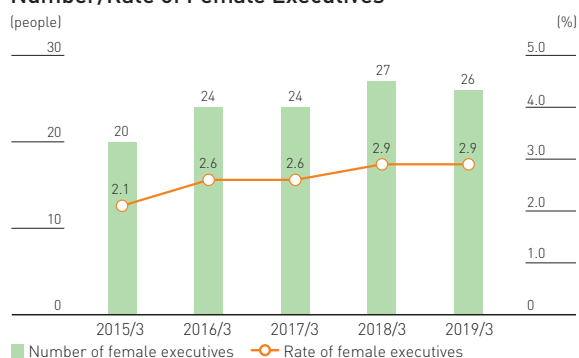


*In accordance with a resolution passed at the Regular General Meeting of Shareholders convened on June 27, 2019, we switched from a company with an Audit and Supervisory Board to a company with an Audit & Supervisory Committee Structure.

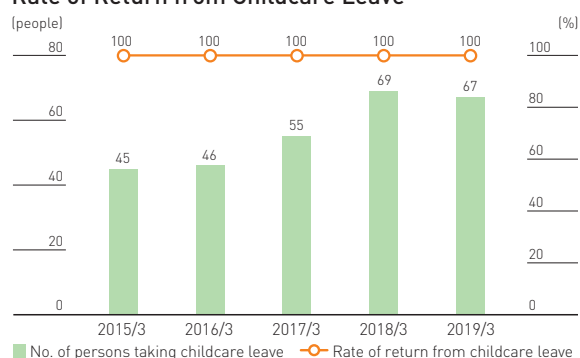
Number of Employees / Rate of Female Employees*1



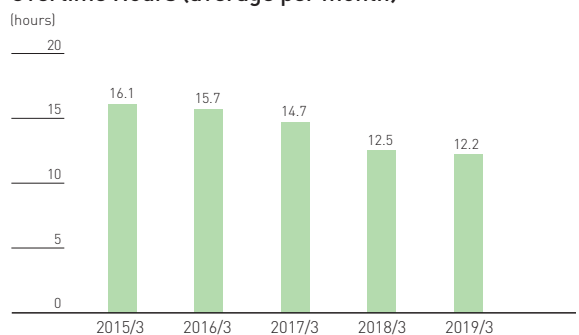
Number/Rate of Female Executives*1



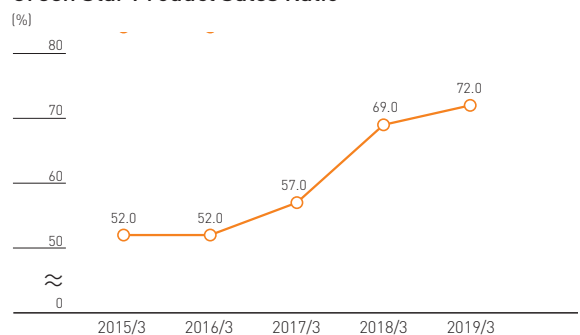
No. of Persons Taking Childcare Leave / Rate of Return from Childcare Leave*1



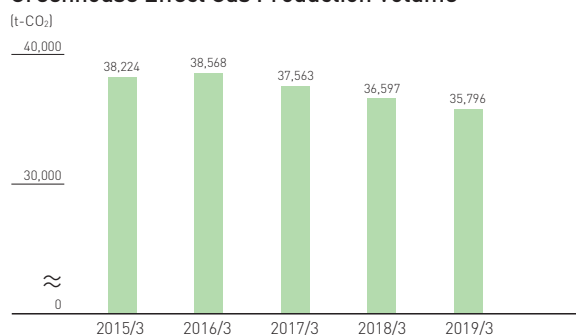
Overtime Hours (average per month)*2



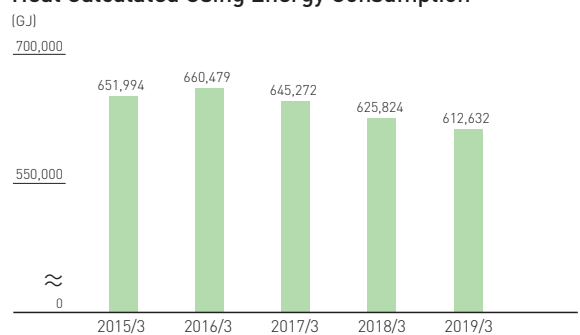
Green Star Product Sales Ratio



Greenhouse Effect Gas Production Volume



Heat Calculated Using Energy Consumption



*1: Total for Casio Computer

*2: Includes Casio Computer and domestic Group companies