

## CASIO COMPUTER CO.,LTD.

### Consolidated Financial Results for the Fiscal Year Ended Mar.31, 2024

#### 1. Operating Results

(millions of yen)	1Q	2Q	22/9	3Q	4Q	23/3	1Q	2Q	23/9	3Q	4Q	24/3	25/3Est.
Net Sales	61,269	72,041	133,310	67,883	62,638	263,831	62,681	70,862	133,543	67,742	67,543	268,828	275,000
Change (%)	+3.2	+8.3	+5.9	-0.6	+7.8	+4.6	+2.3	-1.6	+0.2	-0.2	+7.8	+1.9	+2.3
Domestic Sales	12,325	15,344	27,669	16,126	18,145	61,940	12,778	13,320	26,098	15,202	17,289	58,589	
Change (%)	-15.2	+10.8	-2.5	-0.9	-5.4	-2.9	+3.7	-13.2	-5.7	-5.7	-4.7	-5.4	
Overseas Sales	48,944	56,697	105,641	51,757	44,493	201,891	49,903	57,542	107,445	52,540	50,254	210,239	
Change (%)	+9.1	+7.6	+8.3	-0.5	+14.3	+7.1	+2.0	+1.5	+1.7	+1.5	+12.9	+4.1	
Cost of Sales	34,820	41,755	76,575	38,173	37,231	151,979	35,334	40,054	75,388	38,114	39,228	152,730	
Change (%)	+4.6	+11.3	+8.2	+0.7	+10.8	+6.8	+1.5	-4.1	-1.6	-0.2	+5.4	+0.5	
% of Net Sales	56.8	58.0	57.4	56.2	59.4	57.6	56.4	56.5	56.5	56.3	58.1	56.8	
SG&A Expenses	21,614	25,042	46,656	23,299	23,733	93,688	23,020	26,958	49,978	25,985	25,927	101,890	
Change (%)	+6.7	+9.7	+8.3	+4.1	+5.3	+6.4	+6.5	+7.7	+7.1	+11.5	+9.2	+8.8	
% of Net Sales	35.3	34.8	35.0	34.3	37.9	35.5	36.7	38.0	37.4	38.4	38.4	37.9	
Operating Income	4,835	5,244	10,079	6,411	1,674	18,164	4,327	3,850	8,177	3,643	2,388	14,208	16,000
Change (%)	-16.9	-15.6	-16.2	-20.0	-15.0	-17.5	-10.5	-26.6	-18.9	-43.2	+42.7	-21.8	+12.6
% of Net Sales	7.9	7.3	7.6	9.4	2.7	6.9	6.9	5.4	6.1	5.4	3.5	5.3	5.8
Interest & Dividends Income			451			1,224			806			1,839	
Change (%)			+46.9			+88.3			+78.7			+50.2	
Interest Expense			124			252			144			342	
Change (%)			+19.2			+14.0			+16.1			+35.7	
Net Interest Income			327			972			662			1,497	
Ordinary Income	5,691	5,877	11,568	5,445	2,557	19,570	6,095	4,454	10,549	3,619	3,752	17,920	15,000
Change (%)	-6.5	-5.1	-5.8	-36.1	+86.4	-11.7	+7.1	-24.2	-8.8	-33.5	+46.7	-8.4	-16.3
% of Net Sales	9.3	8.2	8.7	8.0	4.1	7.4	9.7	6.3	7.9	5.3	5.6	6.7	5.5
Net Income	4,216	4,078	8,294	3,941	844	13,079	3,449	3,810	7,259	2,727	1,923	11,909	10,000
Change (%)	-2.0	-9.4	-5.8	-34.5	-21.0	-17.7	-18.2	-6.6	-12.5	-30.8	+127.8	-8.9	-16.0
% of Net Sales	6.9	5.7	6.2	5.8	1.3	5.0	5.5	5.4	5.4	4.0	2.8	4.4	3.6

(Note) Earnings estimates and expectations that are not historical fact included in this report are forward-looking statements. Although such forward-looking statements reflect the judgement of management based on information currently available to it, various factors could cause actual results to differ materially.

## 2. Segment Information

### Sales and Operating Income by Business Segments

(millions of yen)	1Q	2Q	23/9	3Q	4Q	24/3	25/3Est.
<b>Timepieces</b>							
Sales	38,405	43,345	81,750	44,709	40,577	167,036	170,000
% of Net Sales	61.3	61.2	61.2	66.0	60.1	62.1	61.8
Operating Income	5,583	5,091	10,674	6,089	4,131	20,894	22,000
<b>Consumer</b>							
Sales	20,795	22,971	43,766	18,988	21,794	84,548	89,000
% of Net Sales	33.2	32.4	32.8	28.0	32.3	31.4	32.4
Operating Income	992	866	1,858	190	-130	1,918	3,000
<b>System Equipment</b>							
Sales	2,209	3,207	5,416	2,989	4,125	12,530	8,000
% of Net Sales	3.5	4.5	4.1	4.4	6.1	4.7	2.9
Operating Income	-835	-542	-1,377	-1,080	-101	-2,558	0
<b>Others</b>							
Sales	1,272	1,339	2,611	1,056	1,047	4,714	8,000
% of Net Sales	2.0	1.9	1.9	1.6	1.5	1.8	2.9
Operating Income	90	48	138	-59	22	101	-3,000
Adjustment	-1,503	-1,613	-3,116	-1,497	-1,534	-6,147	-6,000
Net Sales	62,681	70,862	133,543	67,742	67,543	268,828	275,000
Operating Income	4,327	3,850	8,177	3,643	2,388	14,208	16,000

### Sales by Region

(millions of yen)		22/9	23/3	23/9	24/3
Domestic	Sales	27,669	61,940	26,098	58,589
	Change (%)	-2.5	-2.9	-5.7	-5.4
	% of Net Sales	20.8	23.5	19.5	21.8
North America	Sales	19,538	38,352	19,195	37,872
	Change (%)	+19.4	+12.5	-1.8	-1.3
	% of Net Sales	14.6	14.5	14.4	14.1
Europe	Sales	24,909	47,522	27,600	52,908
	Change (%)	+0.1	+0.1	+10.8	+11.3
	% of Net Sales	18.7	18.0	20.7	19.7
Asia & Others	Sales	61,194	116,017	60,650	119,459
	Change (%)	+8.7	+8.5	-0.9	+3.0
	% of Net Sales	45.9	44.0	45.4	44.4

## 3. Capital Investment and Depreciation

(millions of yen)	22/9	23/3	23/9	24/3	25/3Est.
Capital Investment	2,185	4,567	2,340	4,666	5,000
Depreciation *	2,307	5,093	2,147	5,048	5,000

\* Depreciation on tangible fixed assets

## 4. Interest-Bearing Debt

(millions of yen)	22/9	23/3	23/9	24/3
Short-Term Borrowings	205	239	236	267
Long-Term Borrowings due within One Year	12,000	25,500	21,500	15,000
Long-Term Borrowings	37,500	24,000	28,000	34,500
<b>Total</b>	<b>49,705</b>	<b>49,739</b>	<b>49,736</b>	<b>49,767</b>
D/E Ratio (Times) *1	0.22	0.22	0.22	0.22
Interest on Interest-Bearing Debt (%) *2	0.5	0.5	0.6	0.7

\*1 D/E Ratio = Interest-Bearing Debt / Shareholders' Equity

\*2 Interest on Interest-Bearing Debt = Interest Expense / Average Interest-Bearing Debt

## 5. Number of Employees

	22/9	23/3	23/9	24/3
Number of Employees at the End of Fiscal Year	10,013	9,732	9,652	9,594
Change (%)	-1.6	-4.1	-3.6	-1.4
Net Sales per Employee (millions of yen)	13	27	14	28

## 6. Principal Products

Business Segments	Principal Products
Timepieces	Watches Clocks etc.
Consumer	Electronic Dictionaries Electronic Calculators Label Printers Electronic Musical Instruments etc.
System Equipment	Handheld Terminals Electronic Cash Registers Management Support Systems etc.
Others	Formed Parts, Molds etc.