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May 14, 2026

Consolidated Financial Results for the Fiscal Year Ended March 31, 2026 (Under Japanese GAAP)



Company name: CASIO COMPUTER CO.,LTD.
Listing: Tokyo Stock Exchange
Securities code: 6952
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Scheduled date of annual general meeting of shareholders: June 26, 2026
Scheduled date to commence dividend payments: June 29, 2026
Scheduled date to file annual securities report: June 25, 2026
Preparation of supplementary material on financial results: Yes
Holding of financial results briefing: Yes

(Yen amounts are rounded to the nearest million, unless otherwise noted.)

1. Consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Consolidated operating results

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Fiscal year ended March 31, 2026	276,267	5.5	23,071	62.1	25,684	81.8	18,227	126.0
March 31, 2025	261,757	(2.6)	14,236	0.2	14,131	(21.1)	8,064	(32.3)

Note: Comprehensive income For the fiscal year ended March 31, 2026: ¥ 31,468 million [-%]
For the fiscal year ended March 31, 2025: ¥ 2,487 million [(91.5)%]

	Basic earnings per share	Diluted earnings per share	Rate of return on equity	Ordinary profit to total assets ratio	Operating profit to net sales ratio
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2026	80.05	-	8.0	7.5	8.4
March 31, 2025	35.22	-	3.6	4.1	5.4

Reference: Share of profit (loss) of entities accounted for using equity method

For the fiscal year ended March 31, 2026: ¥ 28 million

For the fiscal year ended March 31, 2025: ¥ 5 million

Note: Diluted earnings per share are not shown as there are no dilutive shares.

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
As of	Millions of yen	Millions of yen	%	Yen
March 31, 2026	351,475	235,191	66.9	1,045.90
March 31, 2025	331,644	218,927	66.0	959.79

Reference: Equity

As of March 31, 2026: ¥ 235,163 million

As of March 31, 2025: ¥ 218,876 million

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
March 31, 2026	30,153	(8,914)	(17,368)	150,658
March 31, 2025	16,144	4,674	(24,788)	140,370

2. Cash dividends

	Annual dividends per share					Total cash dividends (Total)	Payout ratio (Consolidated)	Ratio of dividends to net assets (Consolidated)
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%
Fiscal year ended March 31, 2025	-	22.50	-	22.50	45.00	10,262	127.8	4.6
Fiscal year ended March 31, 2026	-	22.50	-	22.50	45.00	10,191	56.2	4.5
Fiscal year ending March 31, 2027 (Forecast)	-	-	-	-	-		-	

Note: The dividends forecast for the fiscal year ending March 31, 2027 has yet to be determined.

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2027 (from April 1, 2026 to March 31, 2027)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen
Six months ending September 30, 2026	145,000	9.3	12,500	31.7	12,500	16.5	8,500	5.6	37.80
Full year	295,000	6.8	26,000	12.7	26,000	1.2	18,500	1.5	82.28

* Notes

(1) Significant changes in the scope of consolidation during the period: None

Newly included: -

Excluded: -

(2) Changes in accounting policies, changes in accounting estimates, and restatement

(i) Changes in accounting policies due to revisions to accounting standards and other regulations: None

(ii) Changes in accounting policies due to other reasons: None

(iii) Changes in accounting estimates: None

(iv) Restatement: None

(3) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of March 31, 2026	237,720,914 shares
As of March 31, 2025	237,720,914 shares

(ii) Number of treasury shares at the end of the period

As of March 31, 2026	12,879,104 shares
As of March 31, 2025	9,674,537 shares

(iii) Average number of shares outstanding during the period

Fiscal Year ended March 31, 2026	227,692,358 shares
Fiscal Year ended March 31, 2025	228,980,818 shares

Note: For the number of shares used as the basis for the calculation of earnings per share (consolidated), please refer to Per Share Information on page 14.

[Reference] Overview of non-consolidated financial results

1. Non-consolidated financial results for the fiscal year ended March 31, 2026 (from April 1, 2025 to March 31, 2026)

(1) Non-consolidated operating results

(Percentages indicate year-on-year changes.)

Fiscal year ended	Net sales		Operating profit		Ordinary profit		Profit	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
March 31, 2026	194,648	3.1	7,736	-	20,025	61.2	16,088	33.1
March 31, 2025	188,794	1.6	629	-	12,419	30.4	12,084	17.0

Fiscal year ended	Basic earnings per share	Diluted earnings per share
	Yen	Yen
March 31, 2026	70.66	-
March 31, 2025	52.78	-

Note: Diluted earnings per share are not shown as there are no dilutive shares.

(2) Non-consolidated financial position

As of	Total assets	Net assets	Equity-to-asset ratio	Net assets per share
	Millions of yen	Millions of yen	%	Yen
March 31, 2026	251,785	167,583	66.6	745.34
March 31, 2025	251,205	165,935	66.1	727.64

Reference: Equity

As of March 31, 2026:	¥	167,583 million
As of March 31, 2025:	¥	165,935 million

* Financial results reports are exempt from audit conducted by certified public accountants or an audit firm.

* Proper use of earnings forecasts, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements contained in these materials, including business results forecasts, are based on information currently available to the company and on certain assumptions deemed to be reasonable, and are not intended to be construed as assurance that they will be accomplished in the future. Actual business results may differ substantially due to a number of factors. Please refer to (1) Analysis of Operating Results included in 1. Analysis of Operating Results and Financial Position on page 2 for the conditions that form the assumptions for business results and cautions concerning the use of business results forecasts.

(How to access the supplementary materials for the financial results)

The supplementary materials for the financial results are disclosed on TDnet on the same day as the financial results, in addition to being posted on the company's website.

Note: For non-consolidated financial results, monetary amounts are rounded down to the nearest million yen.

ATTACHED MATERIAL

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1. Analysis of Operating Results and Financial Position

(1) Analysis of Operating Results

Operating Results for Fiscal Year Ended March 2026

During the fiscal year, the economic environment in Japan and overseas remained steady overall, although the outlook remained uncertain, with the impact of factors such as increased U.S. tariffs and escalating geopolitical risk spreading to various countries.

In this situation, consolidated net sales for the fiscal year amounted to ¥276.2 billion, up 5.5% year-on-year. By segment, sales were ¥184.9 billion in the Timepiece segment, ¥82.0 billion in the Consumer segment, and ¥9.2 billion in the Others segment.

In the Timepiece Business, sales increased with the success of the growth strategy driven by two core watch brands. CASIO WATCH products maintained strong sales worldwide, including in North America, India, and ASEAN countries. G-SHOCK sales remained firm for the iconic form 5000 and 5600 series and octagonal 2100 series, under the strategy of retargeting standard, entry-level models.

In the EdTech Business, sales increased as scientific calculators remained firm. In the Sound Business, market conditions remained challenging, and sales decreased.

Casio posted an operating profit of ¥23.0 billion, allowing for a ¥6.2 billion loss in adjustment, up 62.1% year-on-year. The Timepiece segment posted ¥27.1 billion in operating profit, the Consumer segment posted ¥3.4 billion in operating profit, and the Others segment recorded ¥1.2 billion in operating loss.

Casio posted ¥25.6 billion in ordinary profit and ¥18.2 billion in profit attributable to owners of parent. Earnings per share (EPS) were ¥80.05.

Forecasts

Although the economic environment in Japan and overseas is expected to maintain solid growth, there are concerns that rising costs and other factors, driven by developments in economic policies in various countries and escalating tensions in the Middle East, will impact business operations. The Casio Group will closely monitor changes in the market environment and respond with agility with pricing and supply chain measures in order to minimize impact on business performance and maintain profitability.

In these circumstances, the Group has announced its three-year Medium-Term Management Plan starting in the fiscal year ending March 2027. During the three-year period of the Medium-Term Management Plan, the Group will pursue steady business growth driven by its core businesses, further solidifying the profit base, and establishing the foundations for sustainable growth.

The main measures under the Medium-Term Management Plan are as follows:

- (a) In the Timepiece Business, Casio will maximize profits by employing the growth strategy driven by the two core watch brands, G-SHOCK and CASIO WATCH, and strengthening the focus on regions with high growth potential including India and Brazil.
- (b) In the EdTech Business, Casio will concentrate on strengthening profitability for scientific calculators by increasing market penetration rate and share, as well as by capturing demand in emerging markets. In addition, Casio will expand services leveraging ICT. In the Sound Business, Casio will create demand by providing new performance experiences and return to profitability as soon as possible by carrying out structural reform.
- (c) In new businesses, Casio will accelerate the global rollout of the Moflin smart companion and step up its initiatives to build a unique position in the mental wellness field.

Currently, the forecasts for fiscal year ending March 2027 are as follows.

(Consolidated financial result forecasts)

Net sales:	¥295.0 billion	(up 6.8%	year-on-year)
Operating profit:	¥26.0 billion	(up 12.7%	year-on-year)
Ordinary profit:	¥26.0 billion	(up 1.2%	year-on-year)
Profit attributable to owners of parent:	¥18.5 billion	(up 1.5%	year-on-year)

Exchange rates for the fiscal year ending March 2027 are estimated at US\$ 1 = ¥155 and Euro 1 = ¥180.

(2) Analysis of Financial Position

Total assets at the end of the fiscal year ended March 2026 stood at ¥351.4 billion, up ¥19.8 billion compared to the end of the previous fiscal year. Net assets increased ¥16.2 billion to ¥235.1 billion compared to the end of the previous fiscal year. The equity ratio was 66.9%.

Net cash provided by operating activities was ¥30.1 billion, net cash used in investing activities was ¥8.9 billion, and net cash used in financing activities was ¥17.3 billion. As a result, consolidated cash and cash equivalents at the end of the fiscal year stood at ¥150.6 billion.

Casio will continue to pursue effective management of its business assets, aiming to build a stable and strong financial structure.

(3) Basic Policy on Allocation of Profit and Dividends for the Fiscal Year Ended March 2026 and Fiscal Year Ending March 2027

Casio has positioned the maintenance and expansion of returns for all of its shareholders as an important management issue. The company's dividend policy is based on maintaining stable dividends, and Casio decides the allocation of profit by taking into account all factors such as profit levels, financial position, the dividend payout ratio, and future business expansion and forecasts.

Based on the policy outlined above, Casio has planned a year-end dividend of ¥22.5 per share, which, when added to the interim dividend of ¥22.5 already paid, will yield an annual dividend of ¥45.0 per share in the fiscal year ended March 2026.

2. Basic Concept on Selection of Accounting Standard

Casio uses Japanese GAAP for the preparation of its consolidated financial statements in view of comparability for the period covered by the consolidated financial statements and inter-company comparability.

The Group's policy is to respond to the application of IFRS in an appropriate manner, taking into account a variety of circumstances inside and outside Japan.

3. Consolidated Financial Statements and Primary Notes

(1) Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Assets		
Current assets		
Cash and deposits	72,174	94,677
Notes receivable - trade	88	68
Electronically recorded monetary claims - operating	831	649
Accounts receivable - trade	27,181	28,063
Securities	68,953	55,992
Finished goods	44,511	43,386
Work in process	4,590	4,987
Raw materials and supplies	9,934	10,692
Other	7,960	8,500
Allowance for doubtful accounts	(339)	(374)
Total current assets	235,883	246,640
Non-current assets		
Property, plant and equipment		
Buildings and structures	57,595	52,213
Accumulated depreciation	(46,486)	(42,951)
Buildings and structures, net	11,109	9,262
Machinery, equipment and vehicles	16,216	16,847
Accumulated depreciation	(14,228)	(14,939)
Machinery, equipment and vehicles, net	1,988	1,908
Tools, furniture and fixtures	36,770	37,155
Accumulated depreciation	(34,175)	(33,502)
Tools, furniture and fixtures, net	2,595	3,653
Land	30,493	27,917
Leased assets	11,409	13,688
Accumulated depreciation	(4,933)	(5,086)
Leased assets, net	6,476	8,602
Construction in progress	1,621	9,140
Total property, plant and equipment	54,282	60,482
Intangible assets	10,265	7,485
Investments and other assets		
Investment securities	4,866	5,611
Retirement benefit asset	19,801	27,492
Deferred tax assets	4,821	1,926
Other	1,752	1,870
Allowance for doubtful accounts	(26)	(31)
Total investments and other assets	31,214	36,868
Total non-current assets	95,761	104,835
Total assets	331,644	351,475

(Millions of yen)

	As of March 31, 2025	As of March 31, 2026
Liabilities		
Current liabilities		
Notes and accounts payable - trade	16,711	17,077
Short-term borrowings	301	296
Current portion of bonds payable	-	48
Current portion of long-term borrowings	-	17,000
Accounts payable - other	18,042	15,778
Accrued expenses	12,891	12,777
Income taxes payable	2,234	5,178
Contract liabilities	3,576	3,810
Provision for product warranties	670	660
Provision for loss on business liquidation	24	-
Provision for business restructuring	887	432
Other	6,067	6,757
Total current liabilities	61,403	79,813
Non-current liabilities		
Bonds payable	48	-
Long-term borrowings	42,000	25,000
Lease liabilities	4,412	6,232
Deferred tax liabilities	1,374	1,449
Provision for loss on business liquidation	390	381
Provision for business restructuring	1,216	1,155
Retirement benefit liability	927	1,077
Other	947	1,177
Total non-current liabilities	51,314	36,471
Total liabilities	112,717	116,284
Net assets		
Shareholders' equity		
Share capital	48,592	48,592
Capital surplus	34,928	34,915
Retained earnings	125,723	133,687
Treasury shares	(12,684)	(17,612)
Total shareholders' equity	196,559	199,582
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,866	2,627
Foreign currency translation adjustment	15,501	23,181
Remeasurements of defined benefit plans	4,950	9,773
Total accumulated other comprehensive income	22,317	35,581
Non-controlling interests	51	28
Total net assets	218,927	235,191
Total liabilities and net assets	331,644	351,475

(2) Consolidated Statements of Income and Comprehensive Income
Consolidated Statement of Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Net sales	261,757	276,267
Cost of sales	148,361	154,109
Gross profit	113,396	122,158
Selling, general and administrative expenses	99,160	99,087
Operating profit	14,236	23,071
Non-operating income		
Interest income	1,809	1,823
Dividend income	213	172
Foreign exchange gains	-	1,158
Other	235	267
Total non-operating income	2,257	3,420
Non-operating expenses		
Interest expenses	467	566
Foreign exchange losses	1,414	-
Other	481	241
Total non-operating expenses	2,362	807
Ordinary profit	14,131	25,684
Extraordinary income		
Gain on sale of non-current assets	2,891	2,217
Gain on sale of investment securities	7,179	117
Gain on sale of shares of subsidiaries and associates	-	1,567
Total extraordinary income	10,070	3,901
Extraordinary losses		
Loss on sale and retirement of non-current assets	142	150
Impairment losses	1,673	2,891
Loss on valuation of investment securities	-	332
Extra retirement payments	8,296	-
Business restructuring expenses	1,988	-
System failure response costs	407	-
Total extraordinary losses	12,506	3,373
Profit before income taxes	11,695	26,212
Income taxes - current	4,315	7,429
Income taxes - deferred	(657)	579
Total income taxes	3,658	8,008
Profit	8,037	18,204
Loss attributable to non-controlling interests	(27)	(23)
Profit attributable to owners of parent	8,064	18,227

Consolidated Statement of Comprehensive Income

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit	8,037	18,204
Other comprehensive income		
Valuation difference on available-for-sale securities	(5,281)	761
Foreign currency translation adjustment	(1,260)	7,680
Remeasurements of defined benefit plans, net of tax	991	4,823
Total other comprehensive income	(5,550)	13,264
Comprehensive income	2,487	31,468
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	2,514	31,491
Comprehensive income attributable to non-controlling interests	(27)	(23)

(3) Consolidated Statement of Changes in Equity

For the fiscal year ended March 31, 2025

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	48,592	39,917	128,005	(13,228)	203,286
Changes during period					
Dividends of surplus			(10,346)		(10,346)
Profit attributable to owners of parent			8,064		8,064
Purchase of treasury shares				(4,522)	(4,522)
Disposal of treasury shares		(7)		84	77
Cancellation of treasury shares		(4,982)		4,982	-
Net changes in items other than shareholders' equity					
Total changes during period	-	(4,989)	(2,282)	544	(6,727)
Balance at end of period	48,592	34,928	125,723	(12,684)	196,559

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	7,147	16,761	3,959	27,867	-	231,153
Changes during period						
Dividends of surplus						(10,346)
Profit attributable to owners of parent						8,064
Purchase of treasury shares						(4,522)
Disposal of treasury shares						77
Cancellation of treasury shares						-
Net changes in items other than shareholders' equity	(5,281)	(1,260)	991	(5,550)	51	(5,499)
Total changes during period	(5,281)	(1,260)	991	(5,550)	51	(12,226)
Balance at end of period	1,866	15,501	4,950	22,317	51	218,927

For the fiscal year ended March 31, 2026

(Millions of yen)

	Shareholders' equity				
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of period	48,592	34,928	125,723	(12,684)	196,559
Changes during period					
Dividends of surplus			(10,263)		(10,263)
Profit attributable to owners of parent			18,227		18,227
Purchase of treasury shares				(5,005)	(5,005)
Disposal of treasury shares		(13)		77	64
Net changes in items other than shareholders' equity					
Total changes during period	-	(13)	7,964	(4,928)	3,023
Balance at end of period	48,592	34,915	133,687	(17,612)	199,582

	Accumulated other comprehensive income				Non-controlling interests	Total net assets
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income		
Balance at beginning of period	1,866	15,501	4,950	22,317	51	218,927
Changes during period						
Dividends of surplus						(10,263)
Profit attributable to owners of parent						18,227
Purchase of treasury shares						(5,005)
Disposal of treasury shares						64
Net changes in items other than shareholders' equity	761	7,680	4,823	13,264	(23)	13,241
Total changes during period	761	7,680	4,823	13,264	(23)	16,264
Balance at end of period	2,627	23,181	9,773	35,581	28	235,191

(4) Consolidated Statement of Cash Flows

(Millions of yen)

	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Cash flows from operating activities		
Profit before income taxes	11,695	26,212
Depreciation	10,710	10,216
Impairment losses	1,673	2,891
Extra retirement payments	8,296	-
Loss (gain) on sale and retirement of non-current assets	(2,749)	(2,067)
Loss (gain) on sale of investment securities	(7,179)	(117)
Loss (gain) on valuation of investment securities	-	332
Loss (gain) on sale of shares of subsidiaries and associates	-	(1,567)
Increase (decrease) in retirement benefit liability	145	52
Decrease (increase) in retirement benefit asset	(2,638)	(7,624)
Interest and dividend income	(2,022)	(1,995)
Interest expenses	467	566
Foreign exchange losses (gains)	(697)	(553)
Decrease (increase) in trade receivables	3,715	50
Decrease (increase) in inventories	2,288	2,802
Decrease (increase) in other current assets	(265)	(722)
Increase (decrease) in trade payables	497	(151)
Increase (decrease) in other current liabilities	(1,971)	1,262
Increase/decrease in consumption taxes payable/consumption taxes refund receivable	(372)	114
Other, net	2,815	5,686
Subtotal	24,408	35,387
Interest and dividends received	2,072	1,979
Interest paid	(459)	(562)
Extra retirement payments	(6,468)	(2,205)
Income taxes paid	(3,409)	(4,446)
Net cash provided by (used in) operating activities	16,144	30,153
Cash flows from investing activities		
Payments into time deposits	(1,292)	-
Proceeds from withdrawal of time deposits	555	796
Purchase of property, plant and equipment	(3,510)	(12,807)
Proceeds from sale of property, plant and equipment	3,637	4,755
Purchase of intangible assets	(4,865)	(3,794)
Purchase of investment securities	(371)	(53)
Proceeds from sale and redemption of investment securities	11,310	243
Purchase of shares of subsidiaries resulting in change in scope of consolidation	(609)	-
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	-	1,905
Other, net	(181)	41
Net cash provided by (used in) investing activities	4,674	(8,914)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	34	(5)
Proceeds from long-term borrowings	7,500	-
Repayments of long-term borrowings	(15,130)	-
Purchase of treasury shares	(4,522)	(5,005)
Repayments of lease liabilities	(2,324)	(2,095)
Dividends paid	(10,346)	(10,263)
Net cash provided by (used in) financing activities	(24,788)	(17,368)
Effect of exchange rate change on cash and cash equivalents	(301)	6,417
Net increase (decrease) in cash and cash equivalents	(4,271)	10,288
Cash and cash equivalents at beginning of period	144,641	140,370
Cash and cash equivalents at end of period	140,370	150,658

(5) Notes on Consolidated Financial Statements

Notes on Premise of Going Concern

Not applicable.

Segment Information

1. Overview of Reportable Segments

The company's reportable segments consist of the company's constituent units for which separate financial information is available and which are subject to periodic examination in order for the board of directors to determine the allocation of management resources and evaluate financial results.

The company has designated three areas of segment reporting, which are the "Timepieces," "Consumer," and "Others" segments, based on the type of products and services, and the market and consumer categories.

The categories of the main products and services belonging to each reportable segment are as follows:

- Timepieces.....Watches, Clocks, etc.
- ConsumerElectronic dictionaries, Electronic calculators, Label printers, Electronic musical instruments, etc.
- Others.....Formed parts, Molds, Discontinued businesses, etc.

The company previously divided segment information into four reportable segments: Timepieces, Consumer, System Equipment, and Others. However, from the current fiscal year, the company has included System Equipment within Others and changed to three reportable segments: Timepieces, Consumer, and Others.

The changes in reportable segments are due to a transfer of shares: The company transferred its directly operated SMB business, which provides sales management and business support systems for small- and medium-sized businesses, to Casio Human Systems Co., Ltd. (hereafter, "CHS"), which operates the human resources (HR) business, by way of an absorption-type company split, and transferred all shares of CHS to CS Holdings Co., Ltd. The SMB and HR businesses had been included in the System Equipment segment.

Segment information for the previous fiscal year has been prepared on the new classification and presented in "3. Information on Net Sales, Profit or Loss, Assets and Others for Each Reportable Segment."

2. Basis of Measurement for Net Sales, Profit or Loss, Assets and Others for Each Reportable Segment

The accounting policies applied to reported business segments are generally the same as those adopted for the preparation of the consolidated financial statements. Intersegment net sales are based on prevailing market prices.

3.Information on Net Sales, Profit or Loss, Assets and Others for Each Reportable Segment

For the fiscal year ended March 31, 2025

(Millions of yen)

	Reportable segments				Adjustments (Note 1)	Amounts in consolidated financial statements (Note 2)
	Timepieces	Consumer	Others	Total		
Net sales						
(1) External customers	166,127	82,097	13,533	261,757	-	261,757
(2) Intersegment	-	-	5,503	5,503	(5,503)	-
Total	166,127	82,097	19,036	267,260	(5,503)	261,757
Segment profit (loss)	20,269	2,164	(2,021)	20,412	(6,176)	14,236
Segment assets	138,504	79,421	26,436	244,361	87,283	331,644
Others						
Depreciation	5,885	3,275	1,273	10,433	277	10,710
Amortization of goodwill	-	129	-	129	-	129
Investment in entities accounted for using equity method	-	-	209	209	-	209
Increase in property, plant and equipment and intangible assets	5,161	5,160	1,711	12,032	351	12,383

Notes: 1. Adjustments are as shown below:

- (1) The ¥6,176 million downward adjustment to segment profit (loss) includes corporate expenses of ¥6,176 million that are not allocated to any reportable segments. Corporate expenses principally consist of the expenses of administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.
- (2) The ¥87,283 million adjustment to segment assets includes corporate assets of ¥87,308 million that are not allocated to any reportable segments.
- (3) The ¥277 million adjustment to depreciation principally consists of depreciation for property, plant and equipment related to administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.
- (4) The ¥351 million adjustment to the increase in property, plant and equipment and intangible assets principally consists of the increase in property, plant and equipment and intangible assets related to administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.

2. Segment profit (loss) is reconciled with operating profit in the consolidated financial statements.

For the fiscal year ended March 31, 2026

(Millions of yen)

	Reportable segments				Adjustments (Note 1)	Amounts in consolidated financial statements (Note 2)
	Timepieces	Consumer	Others	Total		
Net sales						
(1) External customers	184,966	82,057	9,244	276,267	-	276,267
(2) Intersegment	-	-	5,192	5,192	(5,192)	-
Total	184,966	82,057	14,436	281,459	(5,192)	276,267
Segment profit (loss)	27,125	3,415	(1,261)	29,279	(6,208)	23,071
Segment assets	155,471	81,994	19,856	257,321	94,154	351,475
Others						
Depreciation	5,431	3,752	548	9,731	485	10,216
Amortization of goodwill	-	172	-	172	-	172
Investment in entities accounted for using equity method	-	-	248	248	-	248
Increase in property, plant and equipment and intangible assets	9,556	8,389	652	18,597	1,727	20,324

Notes: 1. Adjustments are as shown below:

- (1) The ¥6,208 million downward adjustment to segment profit (loss) includes corporate expenses of ¥6,208 million that are not allocated to any reportable segments. Corporate expenses principally consist of the expenses of administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.
- (2) The ¥94,154 million adjustment to segment assets includes corporate assets of ¥94,154 million that are not allocated to any reportable segments.
- (3) The ¥485 million adjustment to depreciation principally consists of depreciation for property, plant and equipment related to administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.
- (4) The ¥1,727 million adjustment to the increase in property, plant and equipment and intangible assets principally consists of the increase in property, plant and equipment and intangible assets related to administrative divisions of the parent company and fundamental research and development, which are not attributable to any reportable segments.

2. Segment profit (loss) is reconciled with operating profit in the consolidated financial statements.

Per Share Information

(Yen)

For the fiscal year ended March 31, 2025		For the fiscal year ended March 31, 2026	
Net assets per share	959.79	Net assets per share	1,045.90
Basic earnings per share	35.22	Basic earnings per share	80.05

Notes: 1. Diluted earnings per share are not shown as there are no dilutive shares.

2. The basis of calculating net assets per share is as follows:

Item	As of March 31, 2025	As of March 31, 2026
Total net assets (Millions of yen)	218,927	235,191
Deduction on total net assets (Millions of yen)	51	28
[Of which, non-controlling interests] (Millions of yen)	[51]	[28]
Net assets at the end of the fiscal year applicable to common shares (Millions of yen)	218,876	235,163
Number of common shares used in calculation of net assets per share at the end of the fiscal year (Thousands of shares)	228,046	224,842

3. The basis of calculating earnings per share is as follows:

Item	For the fiscal year ended March 31, 2025	For the fiscal year ended March 31, 2026
Profit attributable to owners of parent (Millions of yen)	8,064	18,227
Amount not attributable to ordinary shareholders (Millions of yen)	-	-
Profit attributable to owners of parent associated with common shares (Millions of yen)	8,064	18,227
Average number of common shares outstanding during the period (Thousands of shares)	228,981	227,692

Significant Subsequent Events

(Cancellation of Treasury Shares)

At the meeting of its board of directors on January 29, 2026, Casio resolved to cancel the treasury shares based on the provisions of Article 178 of the Act, and the cancellation was implemented on April 30, 2026.

Details of Cancellation

- (1) Type of shares cancelled : Common stock of Casio Computer Co., Ltd.
- (2) Number of shares cancelled : 3,259 thousands of shares (representing 1.37% of total shares issued and outstanding before the cancellation)
- (3) Total shares issued and outstanding after the cancellation : 234,462 thousands of shares
- (4) Date of cancellation : April 30, 2026

(Purchase and Cancellation of Treasury Shares)

At the meeting of its board of directors on May 14, 2026, Casio resolved to purchase treasury shares based on the provisions of Article 156 of Japan's Companies Act, which is applicable pursuant to Paragraph 3, Article 165 of the Act, and to cancel the treasury shares based on the provisions of Article 178 of the Act.

1. Reason for Purchase and Cancellation of Treasury Shares

Casio will purchase and cancel the treasury shares in order to improve capital efficiency and enhance shareholder returns in accordance with its capital allocation policy.

2. Details of Purchase

- (1) Type of shares to be purchased : Common stock of Casio Computer Co., Ltd.
- (2) Total number of shares to be purchased : Up to 6,000 thousand shares
- (3) Total cost of purchase of shares : Up to ¥10,000 million
- (4) Purchase period : From May 15, 2026 to July 30, 2026
- (5) Method of purchase : Open market purchase through the Tokyo Stock Exchange

3. Details of Cancellation

- (1) Type of shares to be cancelled : Common stock of Casio Computer Co., Ltd.
- (2) Number of shares to be cancelled : All of the treasury shares purchased as described in 2. above
- (3) Scheduled date of cancellation : August 31, 2026

4. Other

(1) Changes of Directors

1. Candidates for new directors (excluding audit & supervisory committee members) (effective June 26, 2026)

Name: SAKASHITA Satoyasu

Position: Outside Directors, Members of the Board

(currently AISera Co., Ltd. Representative Director and President)