

CASIO COMPUTER CO., LTD.

Summary of Consolidated Financial Results for the Fiscal Year Ended Mar.31, 2026

1. Operating Results

(millions of yen)	1Q	2Q	24/9	3Q	4Q	25/3	1Q	2Q	25/9	3Q	4Q	26/3	27/3Est.
Net Sales	65,217	71,730	136,947	58,826	65,984	261,757	62,191	70,460	132,651	75,354	68,262	276,267	295,000
Change (%)	+4.0	+1.2	+2.5	-13.2	-2.3	-2.6	-4.6	-1.8	-3.1	+28.1	+3.5	+5.5	+6.8
Domestic Sales	13,382	13,566	26,948	12,152	15,787	54,887	12,879	11,696	24,575	13,454	14,272	52,301	
Change (%)	+4.7	+1.8	+3.3	-20.1	-8.7	-6.3	-3.8	-13.8	-8.8	+10.7	-9.6	-4.7	
Overseas Sales	51,835	58,164	109,999	46,674	50,197	206,870	49,312	58,764	108,076	61,900	53,990	223,966	
Change (%)	+3.9	+1.1	+2.4	-11.2	-0.1	-1.6	-4.9	+1.0	-1.7	+32.6	+7.6	+8.3	
Cost of Sales	36,276	39,598	75,874	33,550	38,937	148,361	36,288	39,016	75,304	41,440	37,365	154,109	
Change (%)	+2.7	-1.1	+0.6	-12.0	-0.7	-2.9	+0.0	-1.5	-0.8	+23.5	-4.0	+3.9	
% of Net Sales	55.6	55.2	55.4	57.0	59.0	56.7	58.3	55.4	56.8	55.0	54.7	55.8	
SG&A Expenses	24,412	26,320	50,732	24,388	24,040	99,160	22,173	25,686	47,859	25,245	25,983	99,087	
Change (%)	+6.0	-2.4	+1.5	-6.1	-7.3	-2.7	-9.2	-2.4	-5.7	+3.5	+8.1	-0.1	
% of Net Sales	37.4	36.7	37.0	41.5	36.4	37.9	35.7	36.5	36.1	33.5	38.1	35.9	
Operating Income	4,529	5,812	10,341	888	3,007	14,236	3,730	5,758	9,488	8,669	4,914	23,071	26,000
Change (%)	+4.7	+51.0	+26.5	-75.6	+25.9	+0.2	-17.6	-0.9	-8.2	+876.2	+63.4	+62.1	+12.7
% of Net Sales	6.9	8.1	7.6	1.5	4.6	5.4	6.0	8.2	7.2	11.5	7.2	8.4	8.8
Interest & Dividends Income			1,021			2,022			915			1,995	
Change (%)			+26.7			+10.0			-10.4			-1.3	
Interest Expense			258			467			276			566	
Change (%)			+79.2			+36.5			+7.0			+21.2	
Net Interest Income			763			1,555			639			1,429	
Ordinary Income	5,570	4,362	9,932	1,291	2,908	14,131	4,377	6,356	10,733	9,548	5,403	25,684	26,000
Change (%)	-8.6	-2.1	-5.8	-64.3	-22.5	-21.1	-21.4	+45.7	+8.1	+639.6	+85.8	+81.8	+1.2
% of Net Sales	8.5	6.1	7.3	2.2	4.4	5.4	7.0	9.0	8.1	12.7	7.9	9.3	8.8
Profit attributable to owners of parent	6,178	-2,598	3,580	683	3,801	8,064	3,721	4,329	8,050	7,365	2,812	18,227	18,500
Change (%)	+79.1	-	-50.7	-75.0	+97.7	-32.3	-39.8	-	+124.9	+978.3	-26.0	+126.0	+1.5
% of Net Sales	9.5	-3.6	2.6	1.2	5.8	3.1	6.0	6.1	6.1	9.8	4.1	6.6	6.3

(Note) Earnings estimates and expectations that are not historical fact included in this report are forward-looking statements. Although such forward-looking statements reflect the judgement of management based on information currently available to it, various factors could cause actual results to differ materially.

2. Segment Information

Sales and Operating Income by Business Segments

(millions of yen)	1Q	2Q	25/9	3Q	4Q	26/3	27/3Est.
Timepieces							
Sales	39,527	46,174	85,701	53,293	45,972	184,966	197,000
% of Net Sales	63.6	65.5	64.6	70.7	67.3	67.0	66.8
Operating Income	4,246	6,547	10,793	10,328	6,004	27,125	29,500
Consumer							
Sales	20,092	22,278	42,370	19,685	20,002	82,057	87,000
% of Net Sales	32.3	31.6	31.9	26.1	29.3	29.7	29.5
Operating Income	1,173	1,448	2,621	135	659	3,415	6,000
Others							
Sales	2,572	2,008	4,580	2,376	2,288	9,244	11,000
% of Net Sales	4.1	2.9	3.5	3.2	3.4	3.3	3.7
Operating Income	-529	-298	-827	-294	-140	-1,261	-1,500
Adjustment	-1,160	-1,939	-3,099	-1,500	-1,609	-6,208	-8,000
Net Sales	62,191	70,460	132,651	75,354	68,262	276,267	295,000
Operating Income	3,730	5,758	9,488	8,669	4,914	23,071	26,000

Sales by Region

(millions of yen)		24/9	25/3	25/9	26/3
Domestic	Sales	26,948	54,887	24,575	52,301
	Change (%)	+3.3	-6.3	-8.8	-4.7
	% of Net Sales	19.7	21.0	18.5	18.9
North America	Sales	20,231	37,904	19,088	40,457
	Change (%)	+5.4	+0.1	-5.6	+6.7
	% of Net Sales	14.8	14.5	14.4	14.7
Europe	Sales	30,296	55,354	30,480	60,270
	Change (%)	+9.8	+4.6	+0.6	+8.9
	% of Net Sales	22.1	21.1	23.0	21.8
Asia & Others	Sales	59,472	113,612	58,508	123,239
	Change (%)	-1.9	-4.9	-1.6	+8.5
	% of Net Sales	43.4	43.4	44.1	44.6

3. Capital Investment and Depreciation

(millions of yen)	24/9	25/3	25/9	26/3	27/3Est.
Capital Investment	1,989	4,338	2,108	12,522	13,000
Depreciation *	2,198	4,899	2,090	4,724	5,000

* Depreciation on tangible fixed assets

4. Interest-Bearing Debt

(millions of yen)	24/9	25/3	25/9	26/3
Short-Term Borrowings	278	301	292	296
Bonds due within One Year	-	-	-	48
Long-Term Borrowings due within One Year	15,050	-	4,000	17,000
Bonds	48	48	48	-
Long-Term Borrowings	34,580	42,000	38,000	25,000
Total	49,956	42,349	42,340	42,344
D/E Ratio (Times) *1	0.23	0.19	0.19	0.18
Interest on Interest-Bearing Debt (%) *2	1.0	1.0	1.3	1.3

*1 D/E Ratio = Interest-Bearing Debt / Shareholders' Equity

*2 Interest on Interest-Bearing Debt = Interest Expense / Average Interest-Bearing Debt

5. Number of Employees

	24/9	25/3	25/9	26/3
Number of Employees at the End of Fiscal Year	9,316	8,801	8,396	8,259
Change (%)	-3.5	-8.3	-9.9	-6.2
Net Sales per Employee (millions of yen)	15	30	16	33

6. Principal Products

Business Segments	Principal Products
Timepieces	Watches Clocks etc.
Consumer	Electronic Dictionaries Electronic Calculators Label Printers Electronic Musical Instruments etc.
Others	Formed Parts, Molds, Discontinued businesses etc.